

**Mechanisms for embedding  
small and medium-sized businesses  
in the model of the mobilization economy of Russia**

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**Abstract**

**Subject/topic.** The article is devoted to the development and justification of promising mechanisms for the implementation of the mobilization model of the Russian economy in the unprecedented conditions of the negative impact of the external environment on the priority aspects of ensuring the national economic sovereignty of the Russian Federation. The subject of the study is the mechanisms for embedding small and medium-sized businesses (SMEs) in the model of the mobilization economy of Russia. **Goals/objectives.** Expansion of the range of scientific knowledge and development of practical recommendations for the development and application of the best mechanisms for embedding SMEs in the model of the mobilization economy of Russia. **Methodology.** The study is based on the application of general scientific methods of synthesis and deduction, as well as on the results of the foresight session to develop scenarios for the involvement of small and medium-sized businesses in the mobilization model of the Russian economy. The assessment of prospective indicators of the dynamics of the number of SMEs is based on the materials of an expert survey, in which 10 executives of federal and regional structures to support small and medium-sized businesses took part. **Results.** Prospective mechanisms for embedding small and medium-sized businesses in the model of the mobilization economy of Russia are substantiated: inclusion in the system of market cooperation, including through involvement in cluster mechanisms, systems of contracting relations and the performance of work and the provision of outsourcing services; active use of SMEs in loop mechanisms of import substitution, parallel imports and distributed digital financing of foreign economic activity and cross-border transfer of innovations; comprehensive assistance in the development of the digital segment of innovative small business; activation of the entrepreneurial potential of SMEs through the expansion of opportunities to participate in the state contract system and the fundamental inclusion in the state defence order system, as well as in the implementation of large-scale projects financed on the basis of state guarantees and targeted mobilization loans. **Conclusions/relevance.** Competent integration of SMEs into the mobilization model for

the development of the Russian economy will make it possible to obtain the necessary and expected result from its practical implementation. **Application.** The results of the study can serve as the basis for the development of state policy measures for the development of a model of the mobilization economy of Russia, considering the factor of involving small and medium-sized businesses.

**Keywords:** *mobilization economy of Russia, model of the mobilization economy, small and medium business, integration of small and large businesses, small and medium enterprises in the mobilization economy, sustainable development, innovation.*

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